### 



# Making Magic The Art of Being Unreasonable

Tuesday, March 25<sup>th</sup>



## What if we made them feel

# special?



## Is that unreasonable?

# Any former servers in the crowd?



### Three Unreasonable Things 01. **THE BIG IDEA 02.** CUSTOMER ENGAGEMENT





### **03**. TALENT ACQUISITION & RETENTION

### 01.

### Unreasonable

The Big Idea

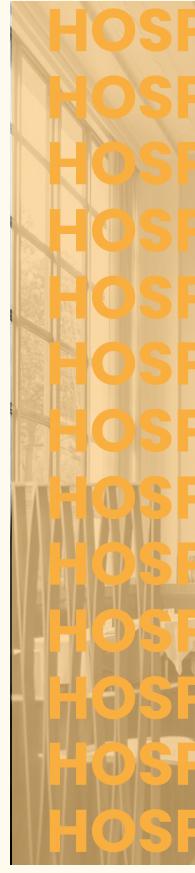
### THE BIG IDEA

Clean energy. Relationships. Energy efficiency. Connection. Sustainability. Customer care. Utility programs. Engagement. Demand side management. Trust. Electrification. Attention. Load management. We're in the hospitality business.



### **THE BIG IDEA**

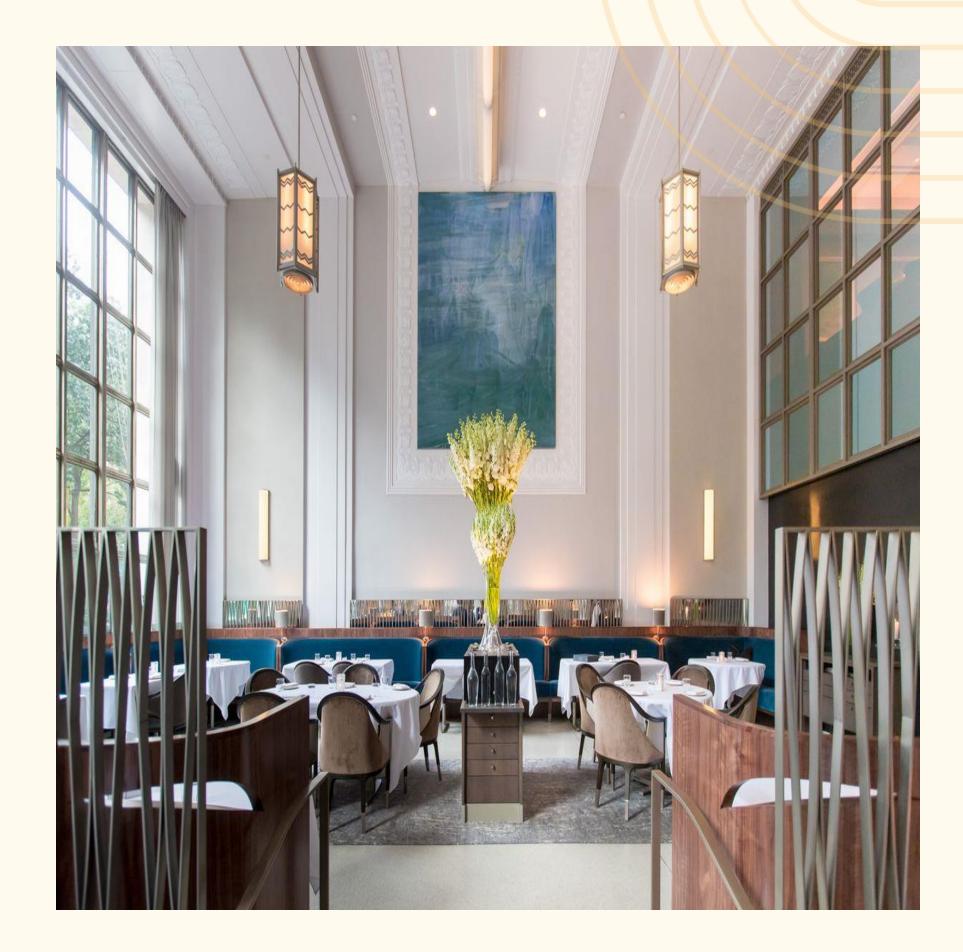
Clean energy. **Relationships. Energy** efficiency. Connection. Sustainability. Customer care. Utility programs. Engagement. Demand side management. Trust. Electrification. Attention. Load management. We're in the hospitality business.



# OSPITALITY HOSI **OSPITALITY HOSP**

### THE BIG IDEA

Clean energy. Relationships. Energy efficiency. Connection. Sustainability. Customer care. Utility programs. Engagement. Demand side management. Trust. Electrification. Attention. Load management. We're in the hospitality business.



# Service is black and white. Hospitality is color.

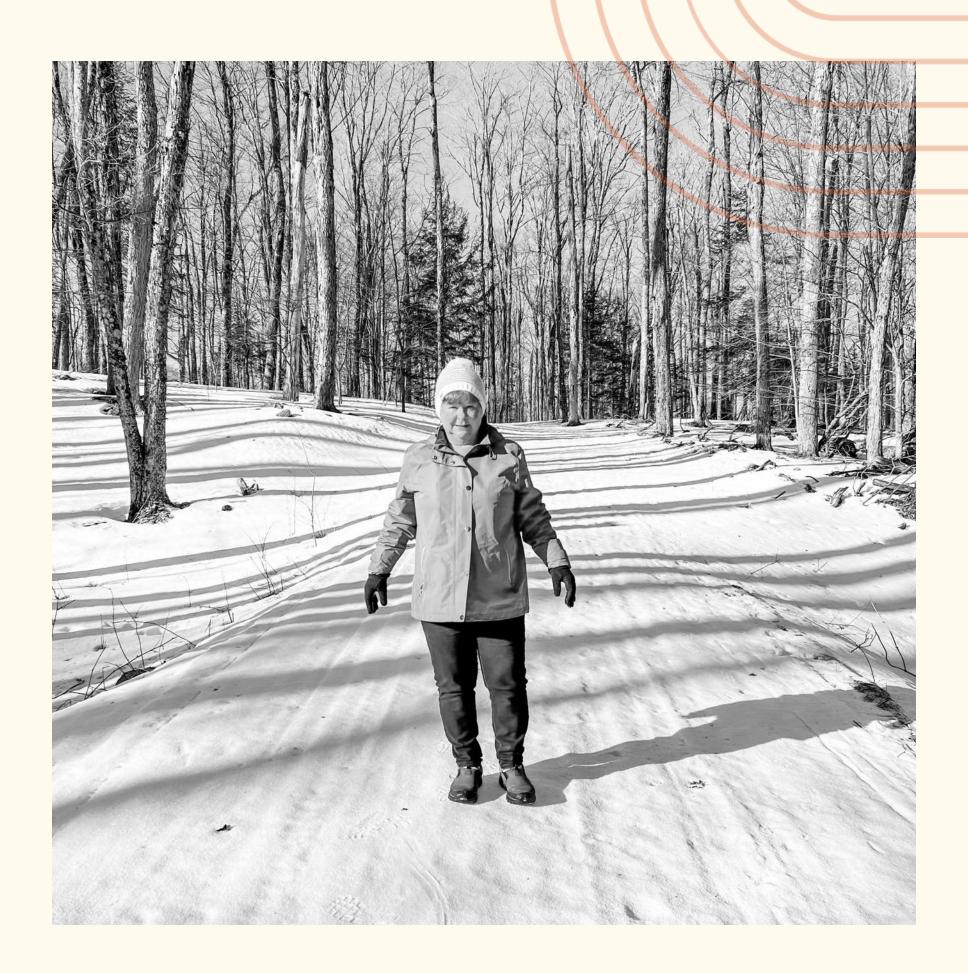


### Unreasonable

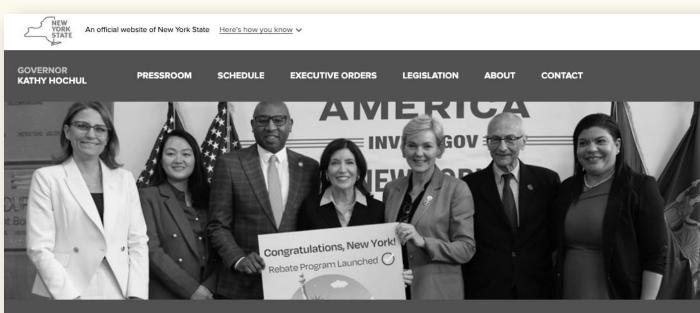
Customer Engagement

### My Mom

Retired widow. Low-income resident of disadvantaged community. Heats home primarily with wood. Backup electric resistance heating. Constantly clogged dryer venting in basement. **We're in the government program business.** 



#### A Standard Program Journey



Energy Enviro

MAY 30, 2024 | Albany, NY

Governor Hochul Announces \$39.6 Million is Now Available to Low Income New Yorkers for Home Energy Efficiency and Electrification Upgrades

> New York Becomes First State to Offer U.S. Department of Energy Home Energy Rebate Funding; Funds Now Available Through State's EmPower+ Program

Advances Climate Act Goal to Reduce Greenhouse Gas Emissions by 85 Percent by 2050









### CUSTOMER ENGAGEMENT A Hospitable Program Journey

#### Entergy New Orleans' effective energy efficiency programs decrease consumer costs

Politished on Normather 10, 2024 by Kan Baker

#### ⑦ ⊗ ❷ ⊕ ⊗ ⊃ Ø

Entropy New Orleans LLC, which provides electricity to roughly 208,000 customets and natural gas to about 109,000 customets in Orleans Parish, Lu., says its meetgy efficiency programs are effectively helping reduce energy related financial buildens for residents and contributing to clauste resiliences.

In the company's service sees, the lost, humal classes domands energy-intensive cooling. At the same time, the city's agong buildings can contribute to energy waste, a combination that leads to higher utility bills for many howefields, the utility suid.

In 2019, in response to the city's energy burderst, Entregy New Orlsann, in collaboration with the Council and the Energy Smart program, a comprehensive initiative that offers cash accentives and five energy accentives to energy and reduce costs.

Searcy its inception, Energy Smart has awarded \$43.7 million in incentives, benefiting over 113,000 homes and businesses, while saving the city 350.3 million hidrowatt hours of pover, and Energy New Orleans

"Our trans works with residents, business owners, facility managers, and teade ally contractors to all incentives for completing eligible upgrades with measurable, conflictile energy savings," and Detek sumagement at Energy New Orleans.

"We recognize that helping contourns rollice their moregy at home or at their business is good custs the stress on the grid and our carbon footprint," Mills added.



#### Filter particles out. Bring savings in.

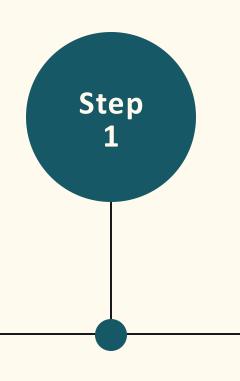
Improve locked are quality and seen energy with the Simply Conserve\* Tabletop Air Parifler, new 30% off.

- Denover 2020s of actions conteninates industry or see Restars pollet, dust and enough.
- Fanlanza a gulugo Yuu HDA Hiji Waahun eyinee - Nurther conte un to 120 million fast.

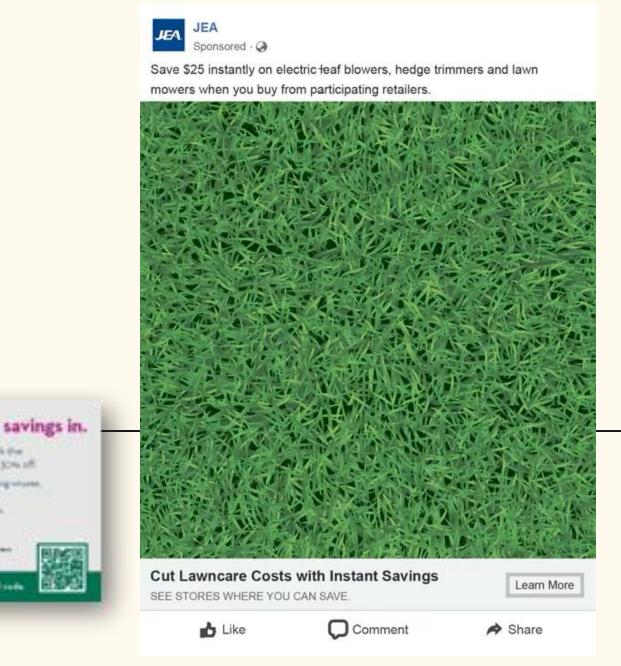
The selection of the second second

inne on the sold office allowed before products at alway EnergySeverCHOLA.com of main Reb CH or

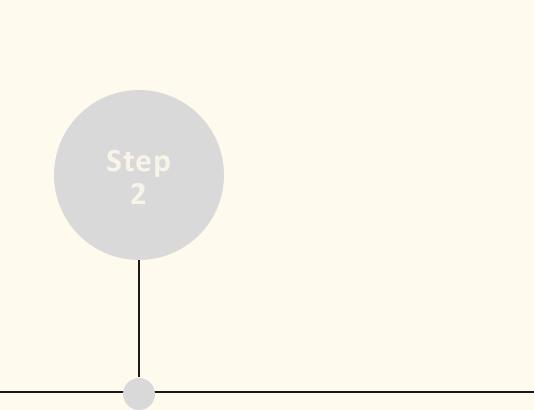
### Keep it, lose the jargon. **Think local.** Add bill insert, email & social ads.



#### Awareness



#### A Standard Program Journey



#### Consideration

SUBSCRIBE Pick a topic, get update:

BACK TO FIND A PROGRAM

#### **Appliance Upgrade Program**

#### Save Money on Efficient Heat Pump Clothes Dryers and Electrical Upgrades

The Appliance Upgrade Program helps New Yorkers save money on the purchase of an ENERGY STAR® certified heat pump clothes dryers from participating retailers. Heat pump dryers offer superior efficiency in a selfcontained system that doesn't require ventilation - allowing them to be installed in various locations of a home or apartment.

Eligible residents may also access rebates to complete any necessary electrical upgrades, including wiring and panel upgrades, to install an ENERGY STAR certified heat pump clothes dryer in their home. These electrical upgrades must be performed by a participating contractor to receive rebates. However, residents replacing an electric-resistance dryer with a heat pump clothes dryer will likely be able to install it themselves. Typically, replacements of gas dryers will need to be done by a participating contractor.

#### How It Works

upgrades.

income.

Choose Your County						
Franklin	~ (					

#### Result:

For a household of 1 in the county of Franklin:

	0-80% AMI	80-150% AMI
Income Limits	Household income is \$46,800 or less.	Household Income is greater than \$46,800, but less than \$97,800
Heat Pump Clothes Dryer Rebate	100% of the qualified project cost, up to \$840	50% of the qualified project cost, up to \$840
Electrical Panel Upgrade Rebate	100% of the qualified project cost, up to \$4,000	50% of the qualified project cost, up to \$4,000
Electrical Wiring Upgrade Rebate	100% of the qualified project cost, up to \$2,500	50% of the qualified project cost, up to \$2,500

Find a Program Find A Contractor About

Search NYSERDA 🛛 🖭 English

~ |



The maximum rebates a resident may qualify for depends on their income, the cost of the heat pump clothes dryer, and any necessary electrical

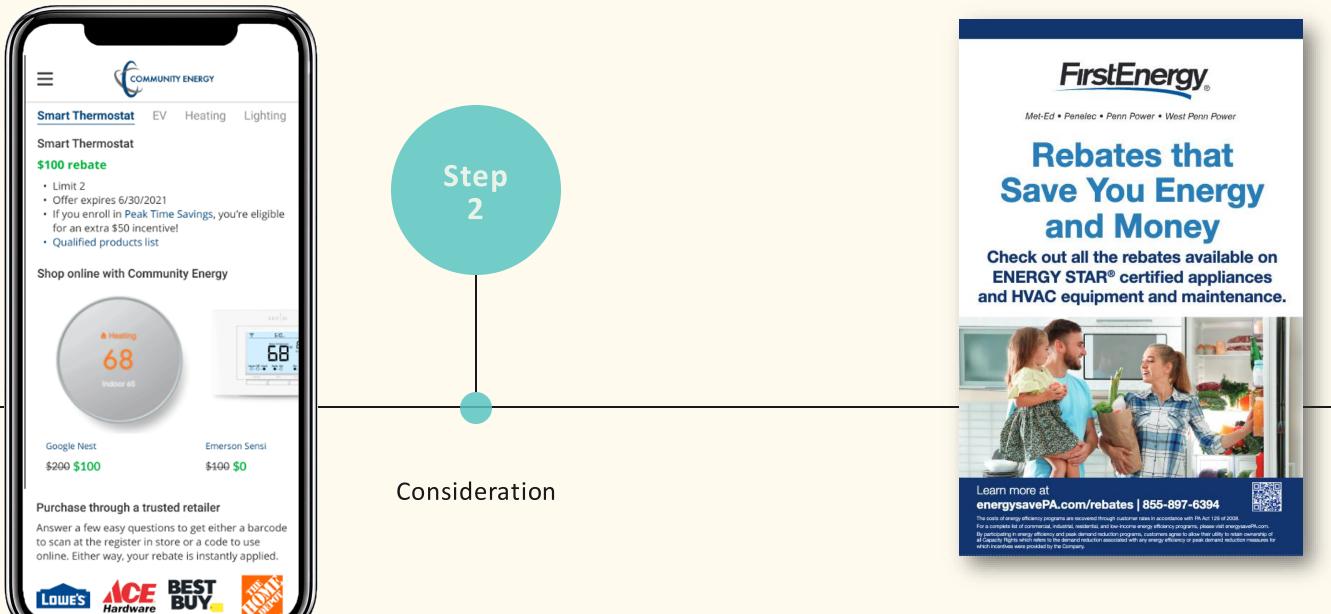
Select your county and the number of people that live in your home below to see the maximum rebate you may qualify for based on household

 $\sim$ 

f of Household Members

View Results Table

### **CUSTOMER ENGAGEMENT** A Hospitable Program Journey



Set up community information & sign-up events for landlords and residents.

### Make the forms more intuitive. Mobile-first design. Al support.

FirstEne	rgy
et-Ed • Penelec • Penn Power •	West Penn Powe

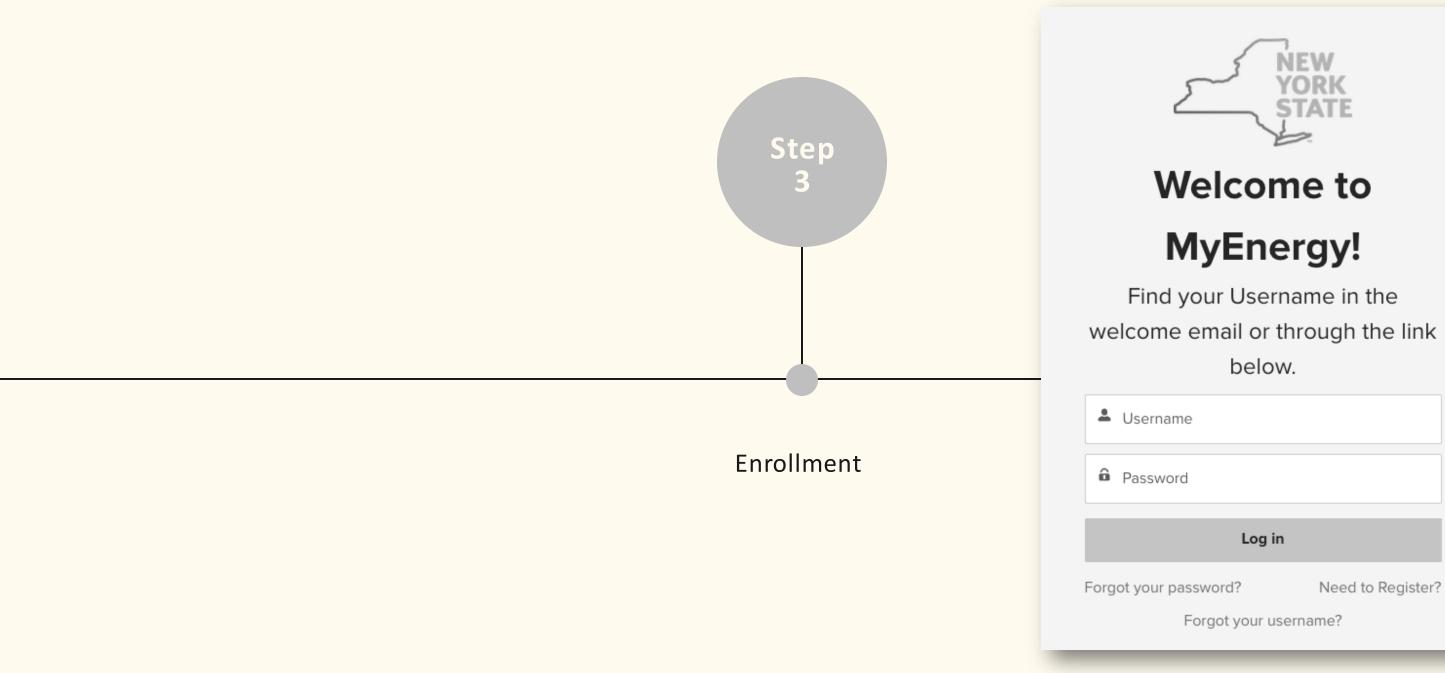
**Residential Products Rebate Program Amazon Gift Card Entry** 

Email Address

hone Numbe

Store/Even

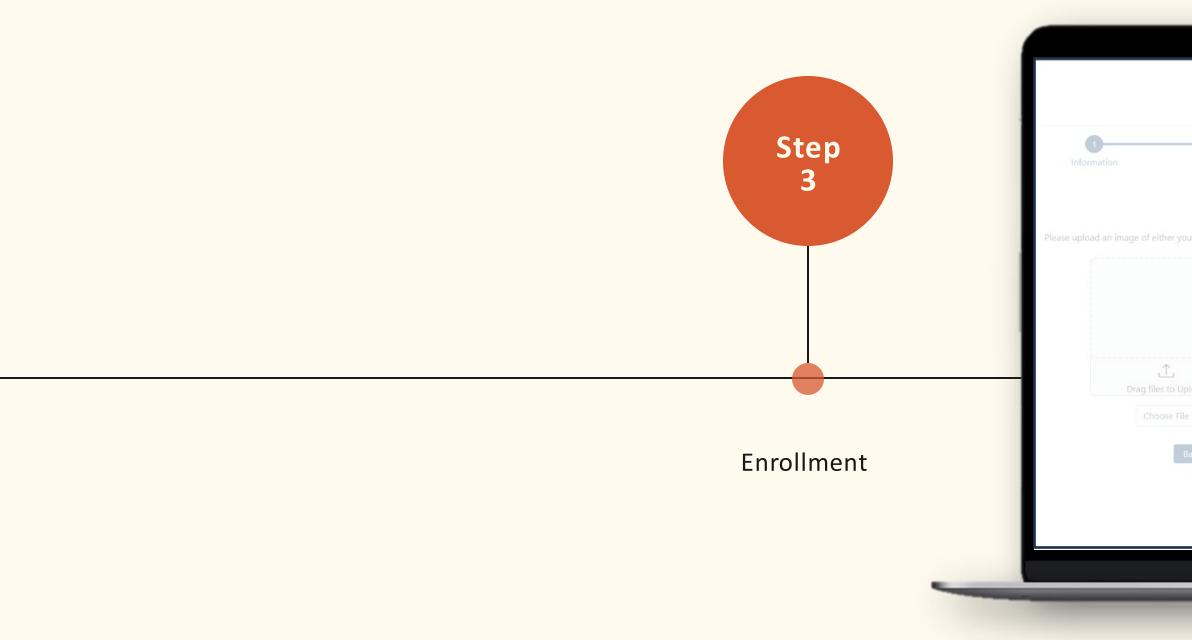
A Standard Program Journey



ie		
d		
	Log in	



A Hospitable Program Journey



Offer docu And alts Geogt, olice epise, how Apg 1202) upload for identiety upped celltipe bal at go over fiscation.

	•	
2 dress Veri	PSEG	SUCCESS - UPLOADED Uploaded ID.jpg
ver's licen	LOGIN Username Username Keep me signed in	the date, your name, and address.
	Next Unlock account? Forgot username? Back to PSE&G	
	MacBook	

#### A Standard Program Journey

#### Attachment B **Participating Retailers** Appliance Upgrade Program



NYSERDA's participating retailers are listed below. Some retailers have retailers also provide online shopping for your convenience. Please contact

**Budget Appliances** 

New York City and Long Island

347-957-8866 / 516- 673-8335

https://www.budgetappliances

Dynamic Mini Split

69-01 Myrtle Avenue Rear

https://dmsappliance.com

Earl B. Feiden Appl

Latham, Clifton Park, and Kings

Ph: 518-785-8555 / 518-383-22

https://www.earlbfeiden.com

Happy Electronics

https://www.happyflushing.com

Keith's Appliances

Norwich and Mystic Connectic

https://www.keithsappliance

MULTIPLE LOCATIONS

41-35 Kissena Boulevard

ONE LOCATION

Flushing, NY 11385

Ph: 347-819-1097

OO IMM ONE LOCATION

Flushing, NY 11355

Ph: 718-762-3979

Ph: 860-889-2093

n-store purchase online purchase

#### 

AC & Appliances Co. 131-31 Fowler Ave. Ph: 718-886-4980 https://www.nvaccenter.com/

#### ONLINE ONLY

Appliance Choice

Downstate and Long Island Ph: 718-640-1703 / 845-402-1703 http://appliancechoiceny.com

#### ONE LOCATION

**Buy and Save Appliances** 525 Park Ave. Brooklyn, NY 11205

Ph: 718-855-8100 https://www.buvsaveappliances.com

#### ONLINE ONLY

Connect Distributors Ph: 888-212-7199

https://cdapplianceprogram.com

Charlotte Appliance Inc.

3200 Lake Avenue Rochester, NY 14612 Ph: 585-663-5050 https://www.charlotteappliance.com

#### **Participating Contractors**

Appliance Upgrade Program

NYSERDA's participating contractors are listed below. Please contact a specific contractor for locations and service questions.

#### ADH Group

Service Area: NYC Email: info@adhnyc.com Phone: 800-844-2361 Website: www.adhnyc.com

#### Albany Solar Solutions LLC Service Area: Capital Region

Email: tws@albanysolarsolutions.com Phone: 518-720-7779 Website: www.AlbanySolarSolutions.com

Arch Electric Inc. Service Area: Hudson Valley Email: anthony@archelectricinc.com Phone: 718-529-9100 Website: https://www.archelectricservices.com

B&S Enterprise USA Inc Service Area: Western NY (Buffalo and Rochester) Email: sales@buysaveappliances.com Phone: 718-855-8100

Babinov Electric LLC Service Area: Capital District and North County Email: babinovelectric@gmail.com Phone: 845-706-8183

**Blackstone & Associates** Service Area: NYC Email: blkstonecontractors@gmail.com Phone: 917-294-1392

Brower Power LLC Service Area: Hudson Valley Email: browerpowerelectric@gmail.com Phone: 845-706-8183

Buffalo Energy, Inc. Service Area: Western NY Email: info@buffalo-energy.com Phone: 716-677-4899 Website: www.buffalo-energy.com **Burke Electrical Contractors** Service Area: Hudson Valley Email: info@burkenv.com Phone: 845-265-5033 Website: https://www.burkeny.com

Centsible House, Inc Service Area: NYC West Chester, and Hudson Valley Email: carta@centsiblehouse.com Phone: 929-675-0025 Website: www.cartaelectric.com

#### Charlotte Appliance Inc Service Area: Finger Lakes and Monroe County Email: abushnell@charlotte ppliance.com Phone: 585-663-5050 Website: https://www.charlotteappliance.com

**Connect Distributors** Service Area: New York City Phone: 888-212-7199 Website: cdapplianceprogram.com

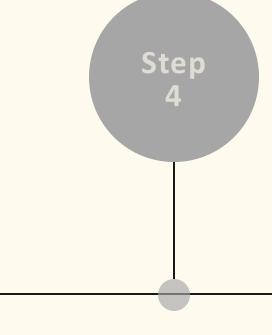
County Wide Electric Service Area: Orange County and Hudson Valley Email: sean.countywideelectric@gmail.com Phone: 845-294-7255 Website: countywideelectricinc.com

#### DelCore Electric & HVAC Inc.

Service Area: Area- Long Island Email: sales@d Phone: 631-835-7272 Website: delcoreelectric.com

#### Dynamic Mini Split Corp Service Area: New York City and Long Island Email: dynamicmir

Phone: 516-912-9473 / 347-335-0247 Website: dmsappliance.com



#### Confusion



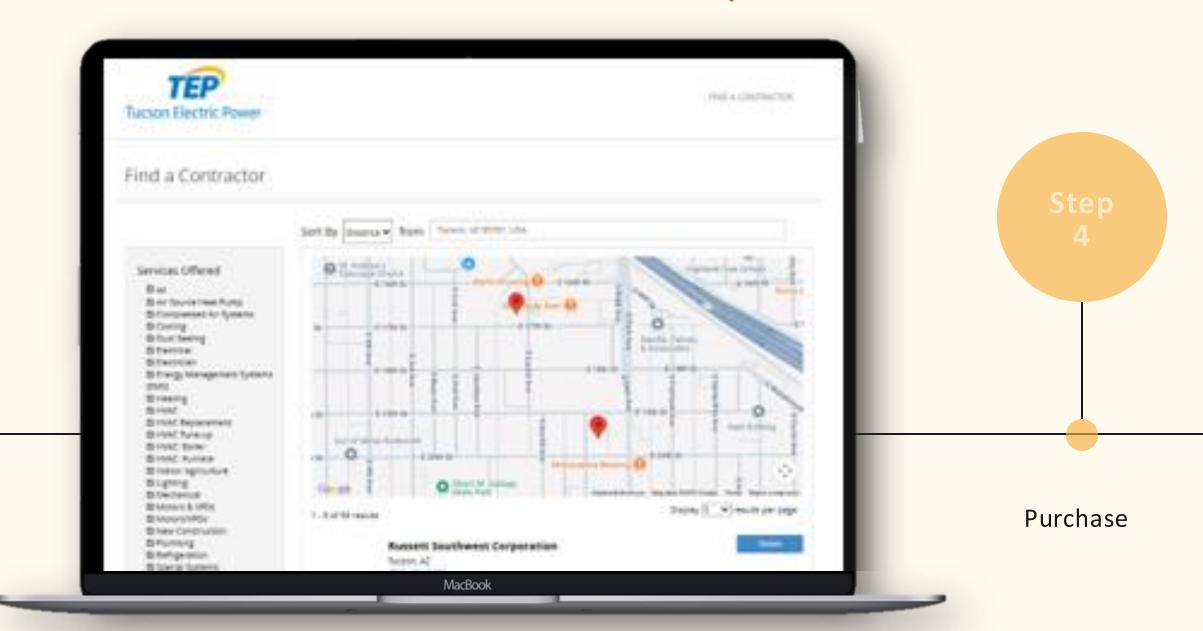
 $\bigcirc$ 

APPLIANCE UPGRADE PROGRAM **Oualified Project List** Effec

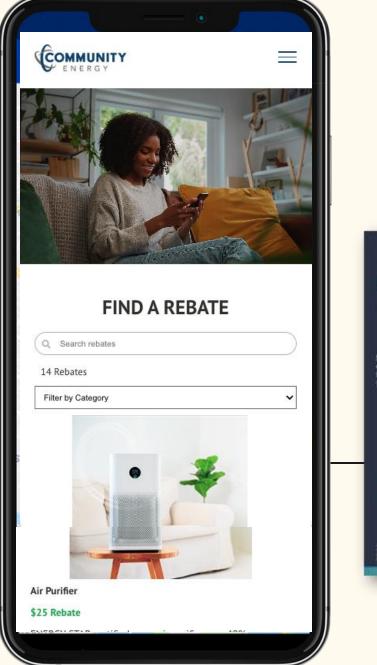


NERGY STAR Unique ID	Brand Name	Model Number	Heat Pump Technology	Voltage (V)	Drum Capacity (cu-ft)	Height (inches)	Width (inches)	Depth (inches)	Estimated Annual Energy Use (kWh/yr)	Estimated Energy Test Cycle Time (min)	Additional Dryer Features	Vented or Ventiess	Connect
2256021	Whirtpool	WED7990FW*	Hybrid Heat Pump		7.4	38	27	31	531	75	Drum light, Supplementary Drying System, Time remaining display, Wrinkle prevention option, Fitter cleaning indicator, Sanitzation cycle, Speed Cycle, Balance Cycle, Eco Cycle, Damp Dry Signal, Control Lock	Ventiess	No
2266022	Whirloool	WED9290FC*	Hybrid Heat Pump		7.4	38	27	31	531	75	Drum light.Supplementary Drying System, Time remaining display, Wrinkle prevention option, Filter cleaning indicator Sanitzation cycle, Speed Cycle, Balance Cycle, Eco Cycle, Damp Dry Signal, Control Lock	Ventiess	No
2246023	Whirlood	WED9290FW*	Hybrid Heat Pump		7.4	38	27	31	531	75	Drum light.Supplementary Drying System, Time remaining display.Wrinkle prevention option, Filter (cleaning indicator: Sanitzation cycle,Speed Cycle, Balance Cycle, Eco Cycle, Damp Dry Signal, Control Lock	Ventiess	No
2200020	TTIII DOOL	HED DE DE H	rigendrisecruite	-	1.4					10	Time remaining display, Drum light, Wrinkle prevention option, Steam	TUINNAN	146
2221210	Whirlood	WHD560CH**	Hybrid Heat Pump		7.4	38	27	31	460	70	cycle.Sanitization cycle	Ventiess	No
2351510	winnpoor	mobooch	riyunu near rump	-	1.4	36	- 21		400	10	Drum light, Time remaining display, Wrinkle prevention option, Steam	venuess	140
0001011	Whirlpool	WHD862CH**	Hybrid Heat Pump		7.4	38	27	31	460	70	cycle, Sanitization cycle	Ventiess	No
	Samsung	DV53888900HDA2	Hybrid Heat Pump		7.8	38.7	27	34.3	281	69	Sanitization cycle	Ventless	No
23399999	Sausurg	DVJ380030011042	nyunu neat rump		1.0	30.7	- 21	34.3	201	63	Filter cleaning indicator, Drum light, Wrinkle prevention option, Time remaining	VEILUESS	140
2301400	Asko	T208H.W.U	Heat Pump	240	3.9	33,46	23.43	25.75	283	73	display	Ventiess	No
2301200		TWF160 WP	Heat Pump	120	4.1	33.46	23.46	25.31	133	35	Drum light,Time remaining display,Wrinkle prevention option,Filter cleaning indicator,Perfect dry sensor, Gentle option	Ventiess	No
2308247	Miele	TWI 180 WP	Heat Pump	120	4.1	33,46	23.46	25.31	133	35	Drum tight, Time remaining display, Wrinkle prevention option, Steam cycle, Filter cleaning indicator, Perfect dry sensor, Gentle option, Steam Finish	Ventiess	No
2278396	Whirlpool	WHD5090G**	Heat Pump	240	4.3	34	24	25	229	64	Time remaining display,Steam cycle,Signal, Cycle Signal, Control Lock, Delay Start, Timed Dry, Dryness Level option. Options	Ventiess	No
	Whirlpool	WHD3090G**	Heat Pump	240	4.3	34	24	25	229	66	Time remaining display,Steam cycle,Signal, Cycle Signal, Control Lock, Delay Start, Timed Dry, Dryness Level option, Options	Ventiess	No
	Blomberg	DHP24400W	Heat Pump	240	4.0	34	23.5	27	149	46	Filter cleaning indicator, Drum light, Time remaining display	Ventiess	No
	Blomberg	DHP24412W	Heat Pump	240	4.1	34	23.5	27	149	46	Filter cleaning indicator, Drum light, Time remaining display	Ventless	No
2289057		HPD24412W	Heat Pump	240	41	34	23.5	27	149	46	Filter cleaning indicator, Drum light, Time remaining display	Ventiess	No
2325401		TWB120 WP	Heat Pump	120	4.1	33.46	23.46	25.31	133	34	Filter clearing indicator, Drum light, Wrinkle prevention option, Time remaining display, Perfect dry sensor##Centte option	Ventiess	No
	Samsung	DV22N685*H*	Heat Pump	240	4	33.5	23.6	25.6	145	60	Drum light, Wrinkle prevention option	Ventiess	No
	Samsung	DV22N680*H*	Heat Pump	240	4	33.5	23.6	25.6	145	60	Drum light, Wrinkle prevention option	Ventiess	No

### CUSTOMER ENGAGEMENT A Hospitable Program Journey



Replace PDF with Find a Contractor & Store tool. Recruit contractors in DACs, including remediation companies.



BUYING INSULATION?

Get up to \$1,600 in instant rebates when you buy qualifying products.

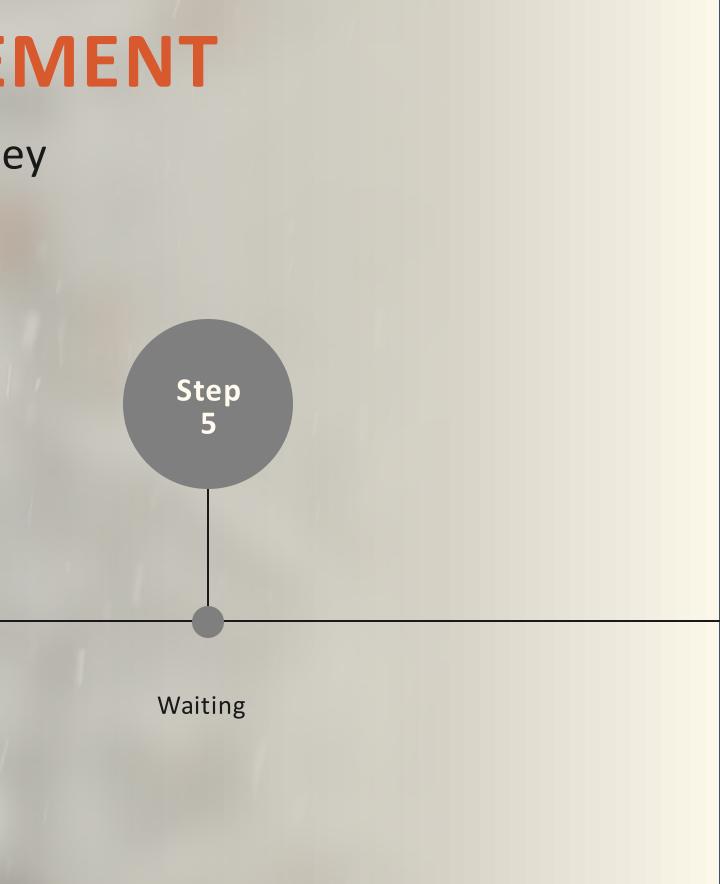
Icon the Git cade or visit clean energy nm gov/get started a learn how to save money on row energy-saving projects.

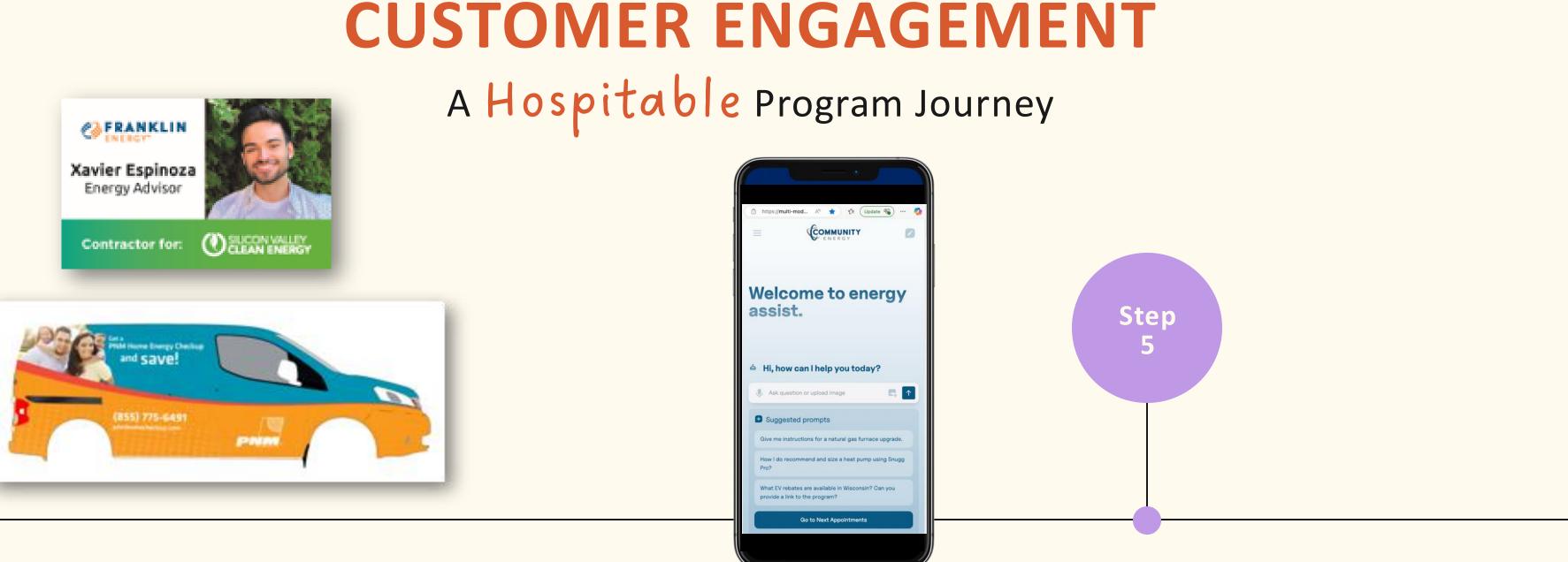




Add images and plain language to QPL. Al & chat.

A Standard Program Journey





Develop turnkey travel install team for DACs + extended hours (nights/weekends). Add training for local contractors.

Al field tools to reduce time to proficiency, speed data entry, and reduce on-site visit time.

Installation

A Standard Program Journey





A Hospitable Program Journey

C comed Energy AN EXECUTION COMPANY

Efficiency

Join your neighbors in saving energy and money.

Schedule your FREE Home Energy Assessment with the Home Energy Savings program from ComEd and Peoples Gas today

It's so simple to save energy and money. I brag to all my neighbors about it! - Mary Jones, Waukegan,

PE@PLES GAS

ENERGY EFFICIENCY PROGRAM

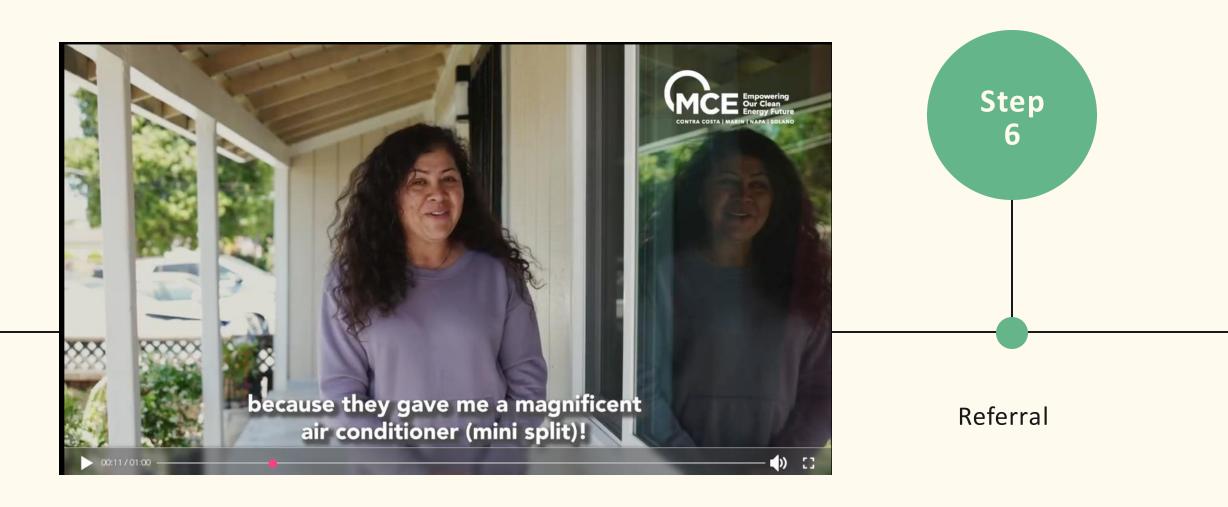
#### It all starts with a FREE virtual or in-home assessment!

At your scheduled time, an energy advisor will:

- Visually assess your home (virtually or in-person) to show you ways you can save energy.
- Provide you with FREE energy-saving products, which have helped customers save an average of \$170 on their energy bills last year.
- · Give you a FREE report which includes additional ways you can save at home.
- Install a FREE programmable or smart thermostat if your existing thermostat needs to be upgraded.\*

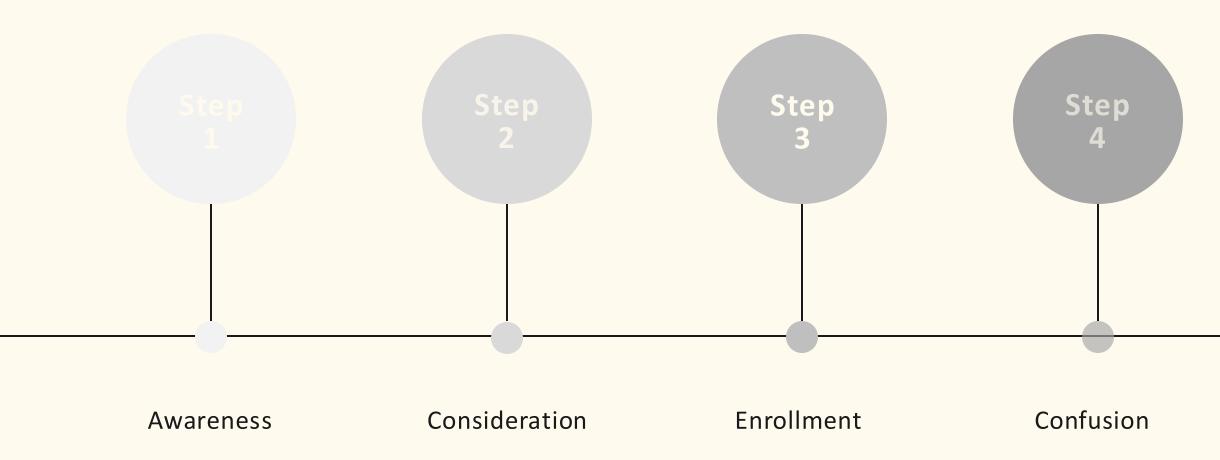


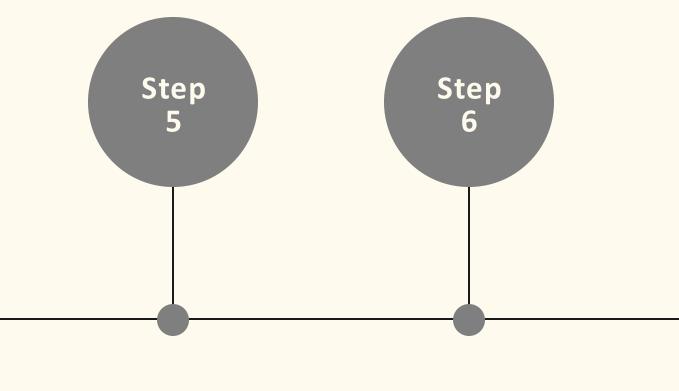
Savings are just a click or call away. Schedule todayl ComEd.com/Assessment | PeoplesGasDelivery.com/Savings | 855-433-2700



#### Local profiles & testimonials - resident & landlord personas. Referral bonuses.

A Standard Program Journey

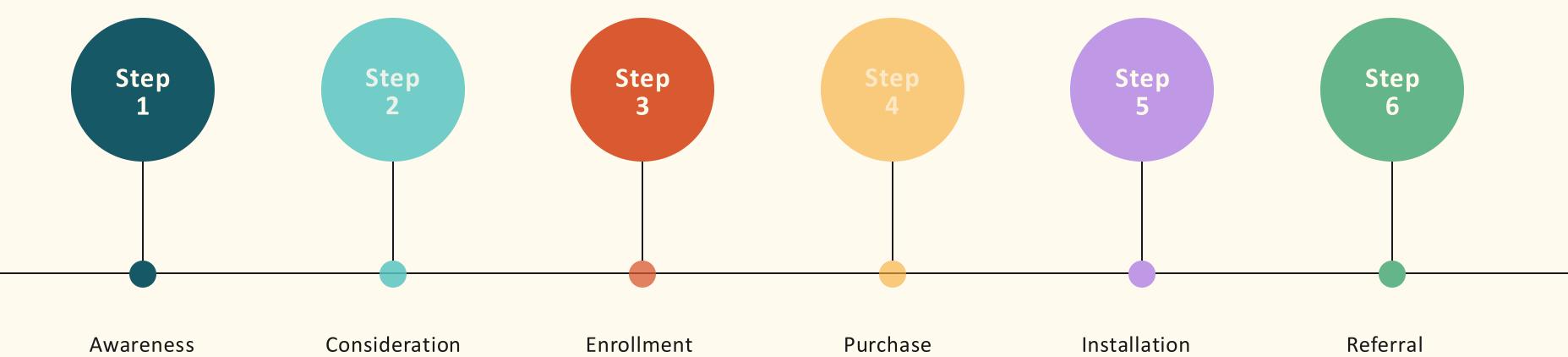




Waiting

Moving On

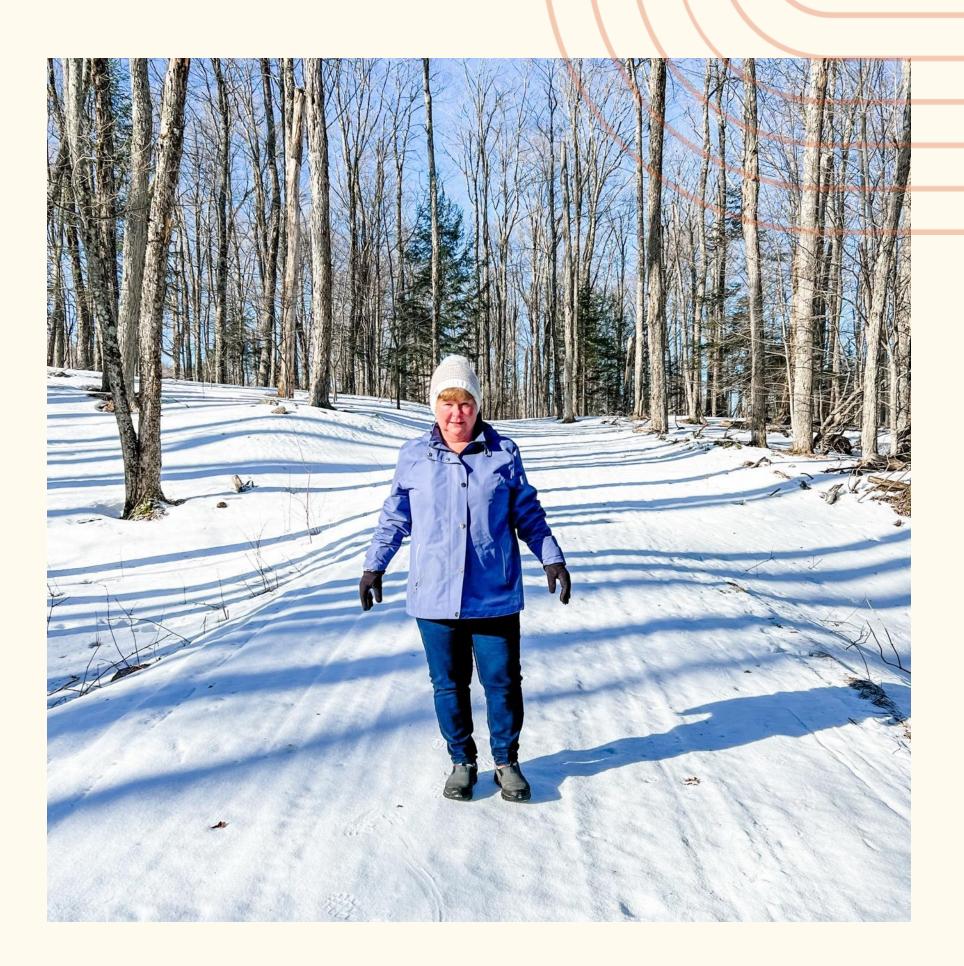
A Hospitable Program Journey





### My Mom

A program she gets. Heats home primarily with electric heat pump. Local handholding. Heat pump dryer on main living level. Trusted local contractor. Properly weatherized home. Happy customer. We're in the hospitality business.



# You need to be unredsonable to see a world that doesn't yet exist.

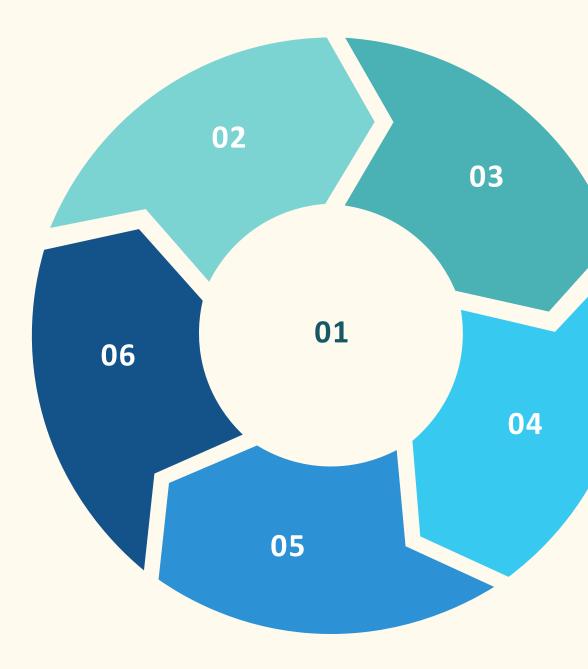


### Unreasonable

Talent Acquisition & Retention

### **HIRING PROCESS**

**Field Positions** 



#### Step 1

Draft job description

Step 2

Post job to website and job sites

#### Step 3

Phone interview with HR

#### Step 4

In-person or video interview with hiring manager

#### Step 5

Background check and drug testing

Step 6 Training

free JDs that convey culture. Highlight entry level positions, paid Zip Recruiter. TikTok, not LinkedIn. Referral bonuses.

Local recruiters. Jargonhourly rate. Community

training + certifications, & colleges & GED programs. Indeed & Handshake, not Instagram, and Facebook, Hospitable recruiting.

### **PROBLEM 1**

Hard to find qualified candidates. **Standard recruiting.** 

### **SOLUTION**

### **PROBLEM 2**

Lost candidates in hiring process. **Standard recruiting.** 

Night & weekend interviews. 3 interviews max & offer video. Text message reminders. & background check interview. Divert to other roles if not a fit. Speedy process. Manage

Proactively share drug test dealbreakers in JD or first expectations. Hospitable recruiting.

### **SOLUTION 2**

Peer-led training. 6 months in exchange for paid training. Day 1 insurance and PTO. upon completion. Free uniforms. Company home EVSE. Flex shifts &

Weekly paychecks. Bonus public transportation and vehicles and installed at structure. Cross-training. Clearly outline next steps in careér and help pursue. Hospitable recruiting.

### **PROBLEM 3**

Lost candidates in training process or first 90 days. **Standard recruiting.** 

### **SOLUTION 3**

#### INTERVIEW

Customer-centric screening questions. Focused on Handshake, Indeed & community colleges. Surge bonuses for referrals.

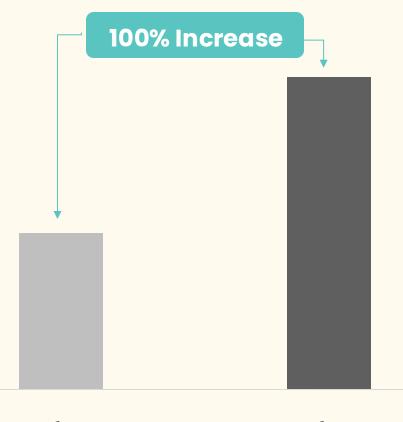
### FIELD STAFF EXAMPLE

#### OFFER

Increased hourly base pay. Sped up entire process, with emphasis on drug screen and background checks.

#### TRAINING

Streamlined onboarding. More robust training (including for managers leading new hires). Paid BPI certification.



# of Hires/Month

Before



**150%** Increase in Referrals

**36%** Reduction in Applicants/Hire

# The way you do one thing is the way you do everything.



### An Unreasonably Enjoyable Conference

Need something? Just text. And there's free copies of Unreasonable Hospitality in the back.

# 





### 

